Appendix 1

2026/27 Q1 Forecast - Revenue

Head of Service Summary

Head of Service	Year to Date			Full Year						
	Actual £000	Current Budget £000	Over/ (Under) Spend £000	Forecast £000	Original Budget £000	Budget c/fwd £000	Current Budget £000	Contribution To /(From) Reserves £000	Over/ (Under) Spend £000	*Commentary On Forecast Underspend/Overspend*
Chief Executive Officer										
Income	(138)	-	(138)	(450)	-	-	-	(100)	(550)	**Income:** Potential aditional partner income relating to Defence Cluster activity
Expenses	395	245	150	1,627	982	-	982	(46)	599	**Expenses:** Additional expenditure on Defence Cluster activity and salary costs.
Net	**258**	**245**	**12**	**1,177**	**982**	**-**	**982**	**(146)**	**49**	
Chief Digital & Information Officer										
Income	(1,534)	(1,700)	166	(6,137)	(6,800)	-	(6,800)	-	664	**Income:** Reduction in income due to lower costs, meaning that partner recharges are less. Small amount of extra income as a result of Cambridge City Council out of hours work.
Expenses	2,304	2,503	(199)	9,218	10,013	-	10,013	-	(795)	**Expenses:** Reduced costs as a result of lower cost of licences, salary and agency staff savings. Partly offset by additional costs from CCC out-of-hours work.
Net	**770**	**803**	**(33)**	**3,081**	**3,212**	**-**	**3,212**	**-**	**(131)**	
Head of Economy, Regeneration & Housing										
Income	(762)	(756)	(6)	(2,890)	(3,023)	-	(3,023)	(158)	(25)	**Income:** Additional income from St Neots Market and evening events, together with grant-funded project income, partly offset by lower car park income
Expenses	702	709	(7)	2,860	2,834	-	2,834	(53)	(27)	**Expenses:** Savings from salaries and markets business rates, partly offset by additional expenditure on Ramsey Pods and consultancy, which is grant funded.
Net	**(60)**	**(47)**	**(13)**	**(30)**	**(188)**	**-**	**(188)**	**(210)**	**(51)**	
Head of Planning, Infrastructure & Public Protection										
Income	(914)	(904)	(9)	(3,655)	(3,617)	-	(3,617)	-	(38)	**Income:** Increased planning application income and New Burdens grant, partly offset by lower Planning Performance Agreement and CIL administration income
Expenses	1,425	1,471	(46)	5,674	5,884	-	5,884	27	(183)	**Expenses:** Salary savings from vacancies, partly offset by increased agency and consultancy costs.
Net	**511**	**567**	**(55)**	**2,019**	**2,266**	**-**	**2,266**	**27**	**(221)**	

Head of Service	Year to Date			Full Year						
	Actual £000	Current Budget £000	Over/ (Under) Spend £000	Forecast £000	Original Budget £000	Budget c/fwd £000	Current Budget £000	Contribution To /(From) Reserves £000	Over/ (Under) Spend £000	*Commentary On Forecast Underspend/Overspend*
Head of Operations										
Income	(2,024)	(1,603)	(421)	(8,015)	(6,411)	-	(6,411)	(81)	(1,685)	**Income:** Additional income from CCTV service level agreements, grounds maintenance, street cleansing, recycling credits, green bin and trade waste collections
Expenses	3,497	3,310	187	14,080	13,240	-	13,240	(92)	749	**Expenses:** Additional costs from new services provided to partners, waste collection agency staffing and LGR work, partly offset by savings on Street Cleansing subcontractors and vacant posts.
Net	**1,473**	**1,707**	**(234)**	**6,065**	**6,828**	**-**	**6,828**	**(173)**	**(936)**	
Head of Leisure, Health & Environment										
Income	(2,576)	(2,632)	55	(10,306)	(10,527)	-	(10,527)	-	221	**Income:** Reduction in gym income due to new competitor gym opening and loss of income in Hinchingbrooke Country Park due to the on-going enhancement works. Partly offset by increased Active Lifestyles income and grants.
Expenses	2,575	2,599	(24)	10,171	10,346	49	10,394	128	(95)	**Expenses:** Additional salary, maintenance and rates costs, partly offset by solar PV utility savings and savings on staffing, cost of sales and utilities within Parks.
Net	**(2)**	**(33)**	**32**	**(134)**	**(181)**	**49**	**(133)**	**128**	**127**	
Head of Property & Facilities										
Income	(1,188)	(1,252)	63	(4,753)	(5,007)	-	(5,007)	-	254	**Income:** Reduced rental income due to lease breaks and vacant properties
Expenses	842	832	10	3,406	3,288	40	3,328	(36)	42	**Expenses:** Additional back rent and business rates on Phoenix Court and vacant units, partly offset by savings on the Priory Centre recharge.
Net	**(346)**	**(420)**	**74**	**(1,348)**	**(1,719)**	**40**	**(1,679)**	**(36)**	**296**	
Head of Human Resources & Officer Development										
Income	(15)	-	(15)	(62)	-	-	-	-	(62)	**Income:** Additional income from recharges not included in the budget.
Expenses	259	278	(19)	1,135	1,113	-	1,113	(98)	(76)	**Expenses:** Savings from increased use of in-house training and salary savings, partly offset by additional legal and consultancy costs
Net	**244**	**278**	**(35)**	**1,073**	**1,113**	**-**	**1,113**	**(98)**	**(138)**	

Head of Service	Year to Date			Full Year						
	Actual £000	Current Budget £000	Over/ (Under) Spend £000	Forecast £000	Original Budget £000	Budget c/fwd £000	Current Budget £000	Contribution To /(From) Reserves £000	Over/ (Under) Spend £000	*Commentary On Forecast Underspend/Overspend*
Head of Finance										
Income	(607)	(487)	(119)	(2,427)	(1,949)	-	(1,949)	-	(477)	**Income:** Additional investment income from higher for longer interest rates
Expenses	1,833	2,110	(277)	8,167	8,439	-	8,439	(834)	(1,106)	**Expenses:** Savings on borrowing costs and audit fees, partly offset by additional LGR, closedown and budget-setting resources. Pay rectification and increment budgets currently held within Finance will be allocated to service budgets.
Net	**1,227**	**1,622**	**(396)**	**5,741**	**6,490**	**-**	**6,490**	**(834)**	**(1,583)**	
Head of Democratic Services & Monitoring Officer										
Income	(55)	(46)	(9)	(221)	(184)	-	(184)	-	(37)	**Income:** Additional Local Land Charge income.
Expenses	567	589	(22)	2,723	2,357	-	2,357	(454)	(88)	**Expenses:** Savings from vacant Audit posts and lower audit fees, partly offset by additional election costs and salary regrades.
Net	**512**	**543**	**(31)**	**2,502**	**2,173**	**-**	**2,173**	**(454)**	**(125)**	
Head Of Customer Services & Revs & Bens										
Income	(4,831)	(4,889)	58	(19,326)	(19,556)	-	(19,556)	-	231	**Income:** The previous Homelessness Prevention Grant transfer is no longer available following changes to Government funding arrangements, resulting in a potential shortfall in funding for Housing Benefit costs relating to temporary accommodation
Expenses	5,907	5,866	41	23,628	23,464	-	23,464	-	165	**Expenses:** Additional Housing Benefit costs, partly offset by salary savings from vacancies. The position will be monitored during 2026/27, with proposals for baseline funding considered as part of the 2027/28 budget process.
Net	**1,076**	**977**	**99**	**4,303**	**3,907**	**-**	**3,907**	**-**	**395**	
Head of Communities & Operational Housing										
Income	(856)	(479)	(377)	(3,436)	(1,917)	-	(1,917)	12	(1,507)	**Income:** Additional Homes for Ukraine and Homelessness Grant funding, together with other central government and NHS funding.
Expenses	1,197	939	257	4,858	3,757	-	3,757	(71)	1,030	**Expenses:** Additional homelessness prevention activity and funded service capacity, partly offset by salary savings from vacancies.
Net	**341**	**460**	**(119)**	**1,422**	**1,841**	**-**	**1,841**	**(59)**	**(477)**	
Head of Communications, Engagement & Public Affairs										
Income	-	-	-	-	-	-	-	-	-	
Expenses	91	86	5	385	344	-	344	(20)	21	**Expenses:** Increased costs from standby allowance and maternity cover.
Net	**91**	**86**	**5**	**385**	**344**	**-**	**344**	**(20)**	**21**	
Head of Transformation and Corporate Reporting										
Income	(31)	(31)	0	1	(125)	-	(125)	(125)	1	
Expenses	283	280	3	1,312	1,115	5	1,120	(180)	12	**Expenses:** Additional costs for LGR resources, project management software and emergency cover training, partly funded from reserves, offset by savings on advertising, publicity and consultancy
Net	**252**	**249**	**3**	**1,313**	**990**	**5**	**995**	**(305)**	**13**	
Total	**6,347**	**7,038**	**(691)**	**27,569**	**28,057**	**94**	**28,151**	**(2,180)**	**(2,762)**	